

UNIVERSITY PERSONNEL 408-924-2250

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### Introduction

All screening of applications and the evaluation of interviews will be done through the CHRS Recruiting system. The processes vary between faculty and staff and may differ depending on the size of the applicant pool and the search committee chair/hiring manager's discretion. This guide will show you how to review and give feedback as a search committee member and as a search committee chair for faculty recruitments. The roles referenced in this guide are:

- Department Chair "Chair"
- Search Committee Chair "Search Chair"
- Search Committee Members "Committee"
- Department/Recruitment Admin "Admin"

### **General Process**

Please note: Part-time temporary faculty recruitments may not use all steps.

- 1. Chair or Admin Routes Applications
  - a. The first step in the routing process is to initiate the process to college Letters of Recommendation; the Search Committee Review may begin before the letters are received

#### 2. Required Qualifications Review begins (if applicable)

- a. Depending on size of the applicant pool, Search Chair may decide to do a preliminary Required Qualifications review before routing the applications to the Committee
- b. Search Chair and/or Committee screens applications for Required Qualifications
- 3. After review, Search Chair or Admin moves applicants:
  - a. Applicants who do not meet Required Qualifications are moved to Search Committee Review Unsuccessful
  - b. All other applicants are moved to Search Committee Review

#### 4. Search Committee Review begins

- a. Committee screens applications
- b. Search Chair collaborates with Committee to complete final evaluation
- 5. After review, Admin runs the SJ-Faculty Evaluation Report to preserve the screening information
- 6. Search Chair or Admin moves applicants:
  - a. Applicants who do not meet Required Qualifications are moved to Search Committee Review Unsuccessful
  - b. Applicants who meet Required Qualifications but will not be moved forward to interview are moved to Search Committee Review Unsuccessful
  - c. Applicants who may be considered later are not moved
  - d. All other applicants are moved to Phone/Video Interview Invite

#### 7. Phone/Video Interview Evaluation begins

- a. Committee completes evaluations individually
- b. Search Chair collaborates with Committee to complete final evaluation
- 8. After phone/video evaluations are complete, Admin runs the SJ-Faculty Evaluation Report to preserve the screening information
- 9. Search Chair or Admin moves applicants:
  - a. Applicants who will not be moved forward to the next step are moved to Phone/Video Interview Unsuccessful
  - b. Applicants who may be considered later are not moved
  - c. All other applicants are moved to On-Campus Interview Invite

### **10.On-Campus Interview Evaluation begins**

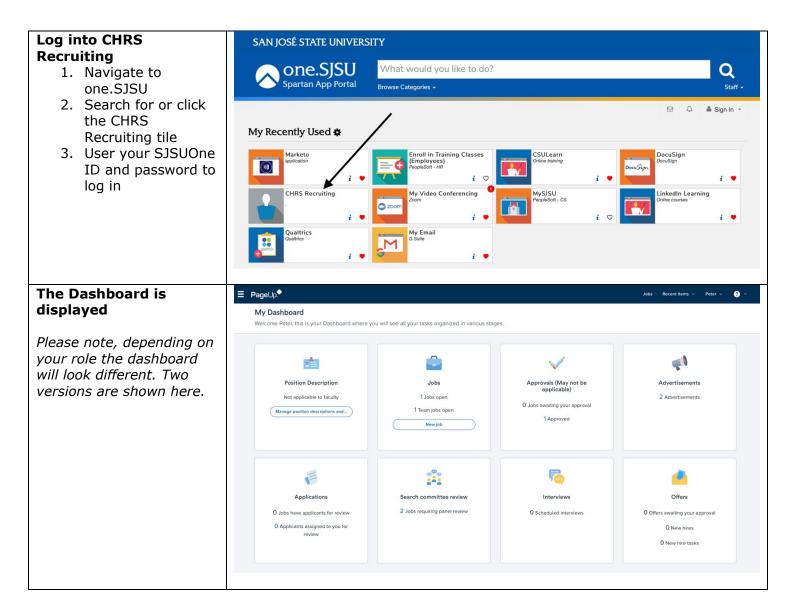
- a. Committee completes evaluations individually
- b. Search Chair collaborates with Committee to complete final evaluation
- 11. After on-campus interview evaluations are complete, Admin runs the SJ-Faculty Evaluation Report to preserve the screening information



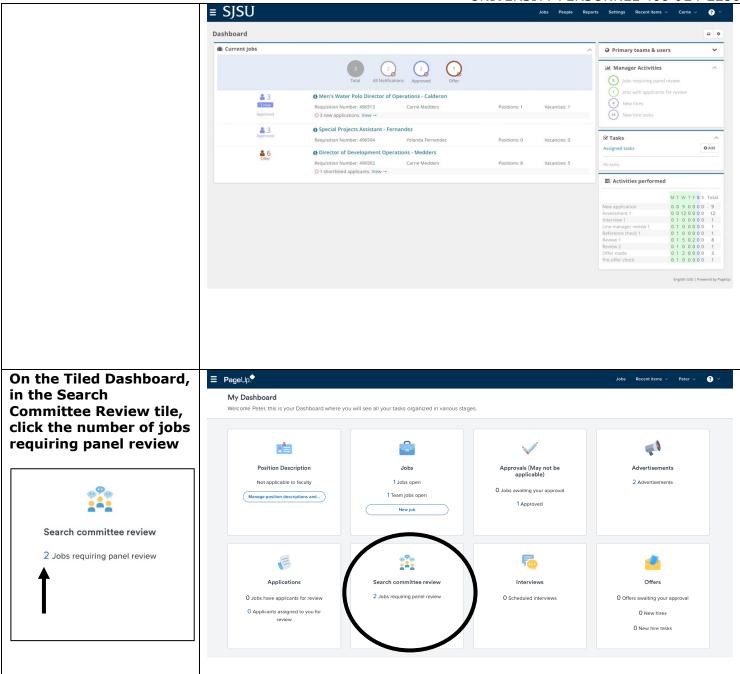
- 12. After on-campus interviews, Search Chair or Admin moves applicants:
  - a. Applicants who will not be moved forward to the next step are moved by Search Chair or Admin to On-Campus Interview Unsuccessful
  - b. Applicants who may be considered later are not moved
  - c. Finalist(s) are moved to Prepare Offer

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### Step-by-Step Process to Screen and Evaluate



### SCREENING APPLICATIONS AND EVALUATING INTERVIEWS FACULTY RECRUITMENTS



### SCREENING APPLICATIONS AND EVALUATING INTERVIEWS FACULTY RECRUITMENTS

On the List Dashboard,	≡ SJSU				Settings Recent items v Carrie v ?
n the Manager	Dashboard				۵ ۵
Activities box, click the	🛍 Current jobs			~	Primary teams & users
ink for the jobs requiring panel review		4 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Offer		Image Activities         A           (-) Jobs awaiting your approval         A
네 Manager Activities ^	Pending approval	Training Assistant     Requisition Number: 496958     Tamela Sullivan	Positions: 1	Vacancies: 1	Jobs requiring panel review     Jobs with applicants for review
Jobs awaiting your approval	Approved	Men's Water Polo Director of Operations - Calderon Requisition Number: 496913 Carrie Medders     O 3 new applications. View →	Positions: 1	Vacancies: 1	4 New hires 16 New hire tasks
<ul> <li>Jobs requiring panel review</li> <li>Jobs with applicants for review</li> </ul>	Approved	Special Projects Assistant - Fernandez     Requisition Number: 496904 Yolanda Fernandez	Positions: 0	Vacancies: 0	♂ Tasks ∧ Assigned tasks ○ Add
A Nw hires	Sec. 6	B Director of Development Operations - Medders Requisition Number: 496902 Carrie Medders     O 1 shortlisted applicants. View →	Positions: 8	Vacancies: 5	No tasks.
(16) New hire tasks					M T W T F \$ \$ Total           New application         0 0 9 0 0 0 0 9           Assessment 1         0 1 0 0 0 0 0 1           Interview 1         1 1 0 0 0 0 0 0 1           Line manager review 1         0 1 0 0 0 0 0 0 1           Reference check 1         0 1 0 0 0 0 0 1           Review 2         0 1 0 0 0 0 0 1           Offer made         0 1 0 0 0 0 0 1           Pre-offer check         0 1 0 0 0 0 0 1
he list of jobs equiring panel review isplays	<b>E</b> SJSU My search committee jo		Jobs People	Reports V Settings	Recent Items v Carrie v 😯 v
1. Confirm your role		Title ng Application Administrator	User Total applications RC 9	Search Committee Chair	View Applicants (3) View responses
on the recruitment	497076 Jul 1, 2020 Interviewi 497135 Jul 7, 2020 Testing	ing Lead, Academic Technology Services Coordinator (SJSU ONLY Staff Test Job - Chen	) RC 4 CM 6	Search Committee Chair Search Committee Memi	View Applicants (2)   View responses
(A)	497139 Jul 7, 2020 Testing	TEST - Faculty PT Pool (Julia's Test job)	JC 0	Search Committee Mem	
2. Click View	498440 Nov 30, 2020 Shortlistin		CM 6	Search Committee Chair	View B View responses
		ing Department Coordinator	CM 6	Search Committee Chair	View responses
Applicants (B) to	498534 Jan 5, 2021 Offer 498553 Jan 11, 2021 Pending S	Lecturer AY-B - Medders Sele Lecturer AY-B - Montalvo	CM 4 CM 6	Search Committee Chair Search Committee Chair	View Applicants (1) View responses View Applicants (2) View responses
complete your		d Lecturer AY- Boudreaux	кв о	Search Committee Memi	
screening		Lecturer AY-B - Medders	CM 1	Search Committee Chair	View responses
<ol> <li>Search Chairs should click View Responses (C) prior to submitting their own review</li> <li>Depending on your access, you may be able to View or Edit the Job (D)</li> </ol>					
Please note, Search Chairs hould collaborate with the Committee before ubmitting the final eview.					

### SCREENING APPLICATIONS AND EVALUATING INTERVIEWS FACULTY RECRUITMENTS

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#### **View Applicants**

- A list of applicants is seen on the left side (A)
- Icons to the left of the name can be used to view the applicant's information (B)
- Use Bulk compile and send (C) to generate one PDF of data for all applicants
- Use Bulk move (D) to bulk move candidates from one status to another
- 5. The criteria are displayed on the page (E)
- The rating for each criterion is shown (F), along with a comment section (G)

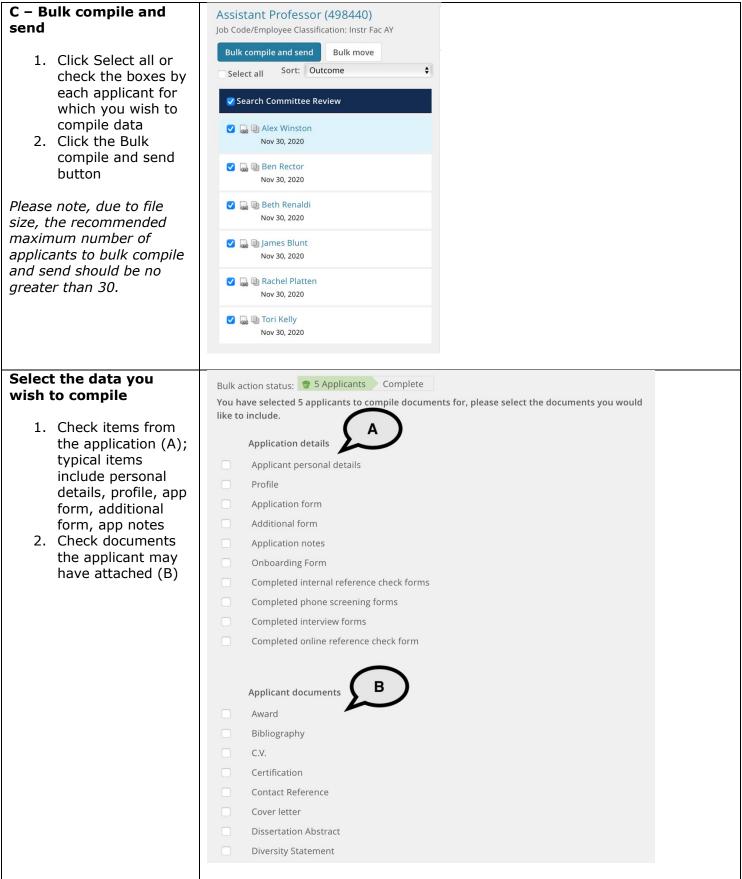
*Please note, each criterion has its own rating (outcome) and comment box.* 

Please note, the rating (outcome) descriptions are plural even though you are only reviewing one criterion at a time. These are system-delivered values and cannot be changed.

S	S	U	

	- 5,50			
Select all Sort: Outcome       Selection criteria       Outcome       Comments         Select all Sort: Outcome       Expertise in area(s) advertised       Select       Comments         Select A Committee Review       Select in area(s) advertised       Select       Comments         Alex Winston Nov 30, 2020       Select       Comments       Comments         Select Benefic Nov 30, 2020       Select       Comments       Comments         Select Billion Nov 30, 2020       Comments       Select       Comments         Select Nov 30, 2020       Demonstrated awareness of, and sensitivity to, educational goals of a multicultural population as might have been galend in       Select       Comments	ob Code/Emplo		W C	Saved: 🗸
Search Committee Review       (S)-1 Faculty Required Qualifications)         Image: Search Source       (S)-1 Faculty Required Qualifications)         Image: Source       Demonstrated awareness of, and sensitivity         Image: Source       Demonstrated awareness of, and sensitivity         Image: Source       Image: Source         Image: Source				3 - 1
Active research agenda with substantial potential for publications and grants         Image: Select in the select	Alex Winston		Select	•
Image: Stand		potential for publications and grants	Select	•
Nov 30, 2020     population as might have been gained in	Nov 30, 2020	(SJ-1 Facuity Required Qualifications)		
		to, educational goals of a multicultural population as might have been gained in	Select	•

### SCREENING APPLICATIONS AND EVALUATING INTERVIEWS FACULTY RECRUITMENTS



### SCREENING APPLICATIONS AND EVALUATING INTERVIEWS FACULTY RECRUITMENTS

Continue selecting items to include in the bulk file 3. Select nothing from the Recruiter Documents (C) 4. Check the print double-sided option if applicable (D) 5. Click Create PDF	Recruiter documents   Interview Notes   Mail matcher document   Medical   Other - Recruiter   Other Recruitment Documents   Test results   Print options   Format for double-sided printing     Create PDF   Cancel
The bulk compile process begins	Bulk action status: 👕 5 Applicants Complete
The action status shows the various steps of the process and how many documents are posted	O O   Documents Processed   Warnings   Successful   Looking for forms   Bulk action status:   S Applicants   Complete   Marnings   Successful   Processed   Varnings   Successful   Successful   Currently processing Callie Fall (Application documents)

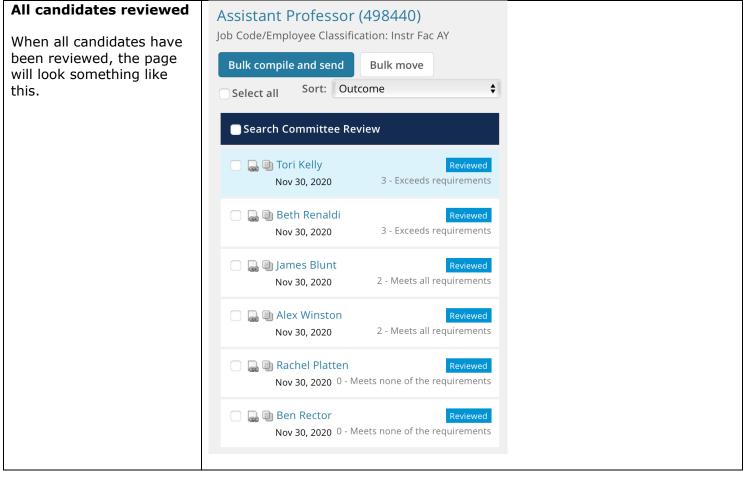
### SCREENING APPLICATIONS AND EVALUATING INTERVIEWS FACULTY RECRUITMENTS

When complete, the document will be	Bulk action status: 👕 5 Applicants Complete
available for download	To download the document, right click on the link below and select 'Save Target As'. Note: To send the document it is not necessary to download the document below.
<ol> <li>Click the hyperlink to download the document, or right</li> </ol>	The document will be sent as an attachment with the communication below.
click to save it (A) 2. The Send document section (B) opens so that you have the ability to forward the	Your document is ready to download: Download document (1.3 mb)
compiled file to others however,	Send document: • Yes • No
this is not recommended due	User:
to the file size; change the radio button to No	No user selected.
3. Click Okay to close the screen	Other e-mail:
	From:* sjsu.hrtest@gmail.com
	Subject:*
Once you have reviewed the	Assistant Professor (498440) Job Code/Employee Classification: Instr Fac AY Saved: Sav
applications, provide ratings and, if	Bulk compile and send         Bulk move           Select all         Sort:         Outcome         Selection criteria         Outcome         Comments
applicable, comments, for each of the	Search Committee Review       Expertise in area(s) advertised       2 - Meets all requirements       Comments         (5)-1 Faculty Required Qualifications)       Comments       Comments       Comments
screening criteria; you may also add comments	Nov 30, 2020
for the Overall Rating if applicable	Nov 30, 2020     Active research agenda with substantial potential for publications and grants     2 - Meets all requirements     Comments       (S)-1 Faculty Required Qualifications)     (S)-1 Faculty Required Qualifications)     Comments
Please note, for Required	Image: Struct       Nov 30, 2020       Image: Struct Structure
and Preferred Qualifications, only the following outcomes should	Nov 30, 2020     Demonstrated awareness of, and sensitivity     2 - Meets all requirements     Comments       Nov 30, 2020     Demonstrated awareness of a multicultural goals of a multicultural population as might have been gained in cross-cultural study, training, teaching and     Comments     Comments
be used: • Meets none • Meets all • Exceeds	

### SCREENING APPLICATIONS AND EVALUATING INTERVIEWS **FACULTY RECRUITMENTS**

Provide a summary review and an overall rating	Assistant Professor (498440) Job Code/Employee Classification: Instr Fac AY Bulk compile and send Bulk move Select all Sort: Outcome \$	Job Code/Employee Classification: Instr Fac AY Saved:
<ol> <li>Scroll to the bottom of the page, past the interview evaluation items (A) (you will use these later)</li> <li>Enter the Summary comments for the candidate (B)</li> <li>Select the Overall rating for the candidate (C)</li> <li>Click Save and next (D) to evaluate the next candidate; when the last evaluation is complete you may click Close</li> </ol>	Search Committee Review  Search Committee Rev	(5)-4 Final Evaluation)
<i>Please note, these same steps should be followed to enter evaluations for the interview and the final interview.</i>		





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### **Step-by-Step Process for Search Committee Chair to Review Results**

From the main list of jobs, Search Chairs will have the ability to View	My search committee jobs           Job number         Date added Status         Title           496885         May 30, 202( Approved         Senior Business Ana           496888         Jun 1, 2020         Offer         Mathematics Lecture		tions Your role Search Committee Chair Search Committee Mem	View responses  Edit Job
Responses (C) once all feedback has been entered	496902         Jun 1, 2020         Offer         Director of Developi           496913         Jun 2, 2020         Approved         Men's Water Polo Di           496977         Jun 9, 2020         Approved         Professor -Nha-Ngh		Search Committee Mem Search Committee Chair Search Committee Chair Search Committee Mem	View Applicants   View responses   Edit job View responses   Edit job View responses   Edit job View responses   Edit job
Please note, the Search Chair should review the responses prior to entering their own feedback. Their feedback should take all other feedback into account.	496978     Jun 9, 2020     Approved     Graduate Studies Co       496990     Jun 10, 2020     Pending appro Business Analyst - ro       497008     Jun 13, 2020     Approved     Assistant Professor       497042     Jun 17, 2020     Approved     Assistant Professor       497053     Jun 21, 2020     Approved     Training Assistant - 5	view CM 1 - Industrial Design - Bontrag RB 4 - Medders HL 6	Search Committee Mem Search Committee Mem Search Committee Mem Search Committee Chair Search Committee Chair	View Job View Applicants   View Job View Applicants   View Job View responses   Edit Job View responses   Edit Job
The responses are displayed by reviewer (search committee member) and by type of review; to see all types at once, change the drop down to All (A)	Medders (496902) Feedback from search committee members All Select all Print	Development experience in higher Carrie Medders "2 - Meets all requirements" Commen Master's Degree (SJ-Preferred Qua Carrie Medders "0 - Meets none of the requirements"	lifications)	5)
To enter your own feedback as the Search Chair, navigate back to the jobs page and click View Applications	Abby Sheeran     Layla Spartan4     Matthew Spartan5	3+ years relevant experience (SJ-Ro Carrie Medders "3 - Exceeds requirements" Bachelor's degree or equivalent (S Carrie Medders "2 - Meets all requirements"	ts J-Required Qualifications)	
Please note, it is recommended that the Search Chair's feedback be completed as a group to ensure collaboration. The Search Chair's feedback is the final evaluation that will be reviewed by your recruiter.		Overall Carrie Medders "3 - Exceeds requirements" No respo	nse	

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### **Run SJ-Faculty Recruitment Evaluation Report**

The Admin will have access to run this report, as will the College Resource Manager or Analyst.

Navigate to the Job Card	Assoc Professor - Trejo     Position info Notes Documents Rej	ports	View applications
This step should be completed by the Admin			
1. Click Reports (A)	View Job Card User Guides Internal Team: Recruitment Process:* Application Form: Job Code/Employee Classification:*	SJ-Marketing & Business Analytics - 1189         SJ-Faculty TT/Full-Time         SJ-TT/FT Faculty Application Form         Instr Fac AY       Q 2         Job Code: 2360	Preview Question Library
2. Click SJ-Faculty Recruitment Evaluation (A)	Assoc Professor - Trejo     Position info Notes Documents Rep	ports	View applications ••••
	SJ-Faculty Applicant List	SJ-Faculty Recruitment Evaluation	SJ-Staff Applicant List
	Julia Chan	Julia Chan	Lisa Chen
	8 days ago	14 days ago	3 days ago
	SJ-Staff Recruitment Evaluation		
	Lisa Chen		
	15 days ago		

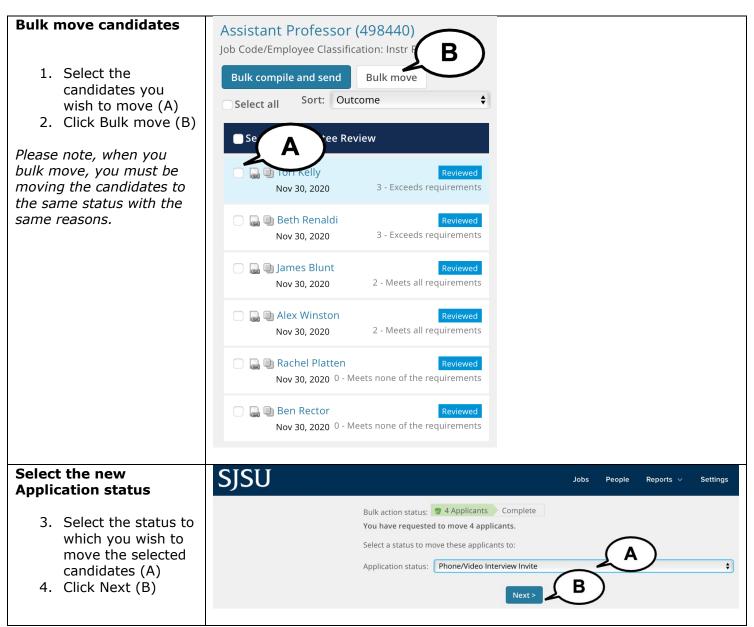
### SCREENING APPLICATIONS AND EVALUATING INTERVIEWS FACULTY RECRUITMENTS

The report is displayed	Deport	_			adminuat.dc4	.pageuppeople.com			_	
	Report SJ-Facu	lty Recru	itment Evalua	tion						
	Job numbe	erTitle	Department position	Multiple Position	NumbersApplicant first nan	eApplicant last name	eApplication state	sApplication Status at revie	wType	Search Committ
	497057	Assoc Professor - Trejo	Marketing & Business Analytics - 1189	SJ-00010424	Spartan	Applicant1	Required Qualifications Review	Required Qualifications Review	Chair	Yvette Trejo
	497057	Assoc Professor - Trejo	Marketing & Business Analytics - 1189	SJ-00010424	Spartan	Applicant1	Required Qualifications Review	Required Qualifications Review	Chair	Yvette Trejo
	497057	Assoc Professor - Trejo	Marketing & Business Analytics - 1189	SJ-00010424	Spartan	Applicant1	Required Qualifications Review	Required Qualifications Review	Chair	Yvette Trejo
	497057	Assoc Professor - Trejo	Marketing & Business Analytics - 1189	SJ-00010424	Spartan	Applicant1	Required Qualifications Review	Required Qualifications Review	Chair	Yvette Trejo
	497057	Assoc Professor - Trejo	Marketing & Business Analytics - 1189	SJ-00010424	Spartan	Applicant1	Required Qualifications Review	Required Qualifications Review	Chair	Yvette Trejo
	497057	Assoc Professor - Trejo	Marketing & Business Analytics - 1189	SJ-00010424	Spartan	Applicant1	Required Qualifications Review	Required Qualifications Review	Chair	Yvette Trejo
	497057	Assoc Professor - Trejo	Marketing & Business Analytics - 1189	SJ-00010424	Spartan	Applicant1	Required Qualifications Review	Required Qualifications Review	Chair	Yvette Trejo
		Assoc	Marketing &		Close window Select a f	ormat 🗘	Reauired Export		_	
Download the file to Excel						Reau	ired			
<ol> <li>Select Excel (2007+) File from the dropdown list</li> </ol>	Clos	e wind	Exce		delimited) file	Expor	rt			
<ol> <li>Click Export</li> <li>Download the report</li> </ol>					1					

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### **Bulk Move Candidates**

This process can be completed by the Search Chair from the screening page. The Admin can also move the candidate from the Manage Applications page. This section shows how to Bulk Move from the screening page. Refer to the <u>Manage Recruitments – Faculty</u> user guide for steps on moving the candidates from the Manage Applications page.



### SCREENING APPLICATIONS AND EVALUATING INTERVIEWS **FACULTY RECRUITMENTS**

Move the candidates	Bulk action status: 😨 4 Applicants 🕑 Complete
<ol> <li>SJSU does not use Communication templates (A)</li> <li>There is no email set, as it was determined that for faculty recruitments, emails would be sent outside of the system (B)</li> <li>You may see this message (C); it can be ignored</li> <li>There is no email to Additional users (D)</li> <li>You may enter a Note if applicable; only administrators can see these (E)</li> <li>Update the job status any time you see it (do NOT take this action on lecturer recruitments) (F)</li> <li>Click Move now (G)</li> </ol>	Ye have requested to move 4 applicants to the status "Phone/Video Interview Invite."   Ye have requested to move 4 applicants to the status "Phone/Video Interview Invite."   Ye have requested to move 4 applicants to notify these people.   Ye have requested to move 4 applicants to the status "Phone/Video Interview Invite."   Ye have requested to move 4 applicants to the status "Phone/Video Interview Invite."   Ye have requested to move 4 applicants to the status "Phone/Video Interview Invite."   Ye have requested to move 4 applicant notes for administrators to view.   Ye have request from Shortlisting to Interviewing:   Yes   Yes  <
You are returned to the screening page; move the remaining candidates	Assistant Professor (498440) Job Code/Employee Classification: Instr F Bulk compile and send Bulk move
12. Select the checkboxes for the remaining candidates (A) 13. Click Bulk move (B)	Select all Sort: Outcome
Please note, when moving candidates to an unsuccessful status, the reason for them being unsuccessful must be the same. Otherwise, you will need to move them individually.	Reviewed Nov 30, 2020 0 - Meets none of the requirements

### SCREENING APPLICATIONS AND EVALUATING INTERVIEWS FACULTY RECRUITMENTS

Select the Application status	SJSU Jobs People Reports v Settings
In this example we are moving the two candidates to an unsuccessful status. 14. Select the Application status (A) 15. Click Next (B)	Bulk action status: 2 Applicants Complete You have requested to move 2 applicants. Select a status to move these applicants to: Application status: Search Committee Review Unsuccessful
Review the email	Bulk action status: 😨 2 Applicants Complete You have requested to move 2 applicants to the status "Search Committee Review Unsuccessful".
<ul> <li>16. SJSU does not use communication templates (A)</li> <li>17. Do not change the From or Subject (B)</li> <li>18. Do not change the email text (C)</li> </ul>	You now have the opportunity to notify these people::       Communication template:       No template       E-mail: Applicants:       Yes       No       From:*
Please note, items in curly brackets {} are merge fields – the candidate data will be filled in when the email is sent.	Subject:*SJSU Application status updateMessage:Merge fields $B \ I \ U \ S \ I \ I \ S \ I \ I \ S \ I \ I \ S \ I \ I$

# SJSU | University personnel

### SCREENING APPLICATIONS AND EVALUATING INTERVIEWS FACULTY RECRUITMENTS

Complete the move	Drag & Drop files here
19. You may choose to delay the sending of the email (A)	Or click to browse from local drive. 1000MB file size limit
20. If moving to an unsuccessful status, select the reason the candidate(s) will	Delay e-mail by:* No delay \$
not be moving forward (B) 21. If moving to an unsuccessful status, enter a Note	None of these people have opted to receive SMS messages, so they cannot be notified via SMS.     Additional users from Job: ●Yes ●No
with details on why the candidate(s) will not be moving forward (C) 22. Click Move now (D)	<ul> <li>Search Committee Review Unsuccessful reason</li> <li>Please indicate the reason for selecting the search committee review unsuccessful status:* B</li> <li>Does not meet minimum qualifications +</li> </ul>
	Note
	The following will be added to the applicant notes for administrators to view: Candidates do not meet the minimum education requirements.
	Move now Cancel

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### **Appendix A: Screening Criteria for Faculty**

These are the items that may be used for criteria for faculty recruitments. These criteria will be added to the Job Card by person who creates it.

Criteria Type	Criteria Value
SJ-1 Faculty Required Qualifications	Required Complete Application
SJ-1 Faculty Required Education	Bachelor's Degree
	Master's Degree
	Terminal Degree (Master's)
	Terminal Degree (Doctoral)
	Applicable Licenses/Certificates
SJ-1 Faculty Required Experience	Expertise in area(s) advertised
	Active research agenda with substantial potential for
	publications and grants
	Demonstrated awareness of, and sensitivity to, educational
	goals of a multicultural population as might have been
	gained in cross-cultural study, training, teaching and other
	comparable experiences
SJ-3 Interview Evaluation/Faculty Interview	Teaching
	Research & Scholarship
	Service
	Attaining Promotion & Tenure at SJSU or Meeting
	Expectations of the Rank
	Demonstrated awareness of, and sensitivity to, educational
	goals of a multicultural population as might have been
	gained in cross-cultural study, training, teaching and other
	comparable experiences
SJ-4 Final Evaluation/Faculty	Overall Evaluation