

Finance & Business Services Administration & Finance

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November 30, 2021

To: Charlie Faas, Vice President of Administration & Finance and CFO

From: Kathleen Prunty, Senior Associate Vice President of Finance & Business Services



RE: 2021/22 Cost Allocation Plan Fall Update

In accordance with ICSUAM policy number 3552.01 (Cost Allocation / Reimbursement Plans for the CSU Operating Fund), the Office of Budget Planning and Financial Management has prepared the Fall Update of the 2021/22 Cost Allocation Plan for Non-CSU Operating Fund entities. Attached is a summary of the plan and supporting documentation.

As noted in the 2021/22 Preliminary Cost Allocation Plan, the Fall Update includes the following: 2020/21 year-end expenditure data; 2021/22 annual risk premiums; information from 2021/22 business plans; FTES data for student enrollment, on-campus residents, and employees. The Business and Financial Services fee does not include an adjustment to the compensation and benefits rate this fiscal year.

Under Facilities Use Fees, the plan reflects that the new parking garage at South Campus came online this year, however the College of Professional and Global Education (CPGE) is utilizing classrooms assigned to CPGE which are supported by the existing fee, thus no additional cost allocation is required.

At this time, it is anticipated that Facilities Development & Operations will establish a Memorandum of Understanding with Student Union, Inc. to service and maintain the Event Center. Discussions between the University and Student Union, Inc. are ongoing. Updates will be incorporated into a subsequent plan when available.

Please indicate your approval of the attached 2021/22 Cost Allocation Plan with your signature below.

Charlie Faas	12/5/2021
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Charlie Faas, VP for Administration & Finance and CFO	Date

Cc: Distribution List



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SUMMARY OF COST ALLOCATIONS

		Services	and Use of Fac	ilities Costs					Insurance Pr	emium Costs				
							R	isk Manageme	nt					
			FD&O								Property /	Total		
Non-CSU Operating Fund	Business &		Maintenance			UPD	Workers'			Vehicle	Building	Insurance		
Entities	Financial Services	IT Services	Services	Facility Use F	ees	Security	Comp	IDL / NDI / UI	Risk Liability	Insurance	Insurance	Premiums	Т	TOTALS
Associated Students	\$ 111,179 (A	\$ 179,740	N/A	\$ 3,544	\$	10,433	N/A	N/A	N/A	N/A	N/A	N/A	\$	304,896
Athletics	N/A (B	N/A	N/A	N/A		N/A	N/A	N/A	N/A	N/A	N/A	N/A		-
Housing	249,936 (A	1,243,575	5,464,948 ((L) 342,953		614,428	50,983	29,109	27,847	3,226	407,795	518,960		8,434,800
PaCE	3,894,130 (C	211,968	N/A	80,808	(H)	56,544	148,547	84,816	164,050	N/A	N/A	397,413		4,640,863
Lottery	165,299 (A	N/A	N/A	N/A		N/A	500	286	9,506	N/A	N/A	10,292		175,591
Other Trust	15,000 (D	N/A	N/A	N/A		N/A	34,000	(K)	(K)	N/A	N/A	34,000		49,000
Parking	494,440 (D	113,850	735,827	393,658		1,169,456	12,391	7,075	2,725	4,436	133,726	160,353		3,067,584
Research Foundation	81,116 (E	255,420	N/A	187,200		N/A	N/A	N/A	N/A	N/A	N/A	N/A		523,736
Rsrch Fndtn: iGateways	N/A (F	N/A	N/A	45,432	(I)	N/A	N/A	N/A	N/A	N/A	N/A	N/A		45,432
Spartan Shops	538,067 (G	279,715	N/A	157,099	(J)	961	N/A	N/A	N/A	N/A	N/A	N/A		975,842
Student Health	798,666 (D	461,559	406,074 ((L) 17,802		24,486	48,794	27,860	48,781	N/A	33,697	159,132		1,867,719
Student Union	140,560 (A	241,230	N/A	322,617		14,002	N/A	N/A	N/A	N/A	236,164	236,164		954,573
Tower Foundation	33,921 (E	56,760	N/A	22,272		3,294	N/A	N/A	N/A	N/A	N/A	N/A		116,247
Hammer Theatre	16,874 (D	36,658	N/A	N/A		2,128	N/A	N/A	N/A	N/A	N/A	N/A		55,660
TOTAL, NON-CSU														
OPERATING FUND	\$ 6,539,187	\$ 3,080,474	\$ 6,606,849	\$ 1,573,385	\$	1,895,732	\$ 295,215	\$ 149,146	\$ 252,909	\$ 7,662	\$ 811,382	\$ 1,516,314	\$	21,211,941
TOTAL, CSU OPERATING FUN	D						\$ 1,773,424	\$ 1,012,569	\$ 1,514,376	\$ 47,992	\$ 909,170	\$ 5,257,531	**	********
TOTAL, UNIVERSITY							\$ 2,068,639	\$ 1,161,715	\$ 1,767,285	\$ 55,654	\$ 1,720,552	\$ 6,773,845	**	******

Estimated cost allocations are highlighted. Cost allocations will be posted in accounting periods November, December, March and June.

Footnotes:

- (A) Fixed charges.
- (B) Athletics will not be charged the IT and Business & Financial Services fees per an agreement with the University for in-kind services (tickets to Athletic events).
- (C) Professional and Continuing Education (PaCE) estimated balance; reviewed and transferred after all other costs have been posted.
- (D) Variable charges will be dependent upon revenues collected.
- (E) Cost distribution between the Foundations varies each year. See Business & Financial Services page for details.
- (F) iGateways operates out of Research Foundation, however they occupy space on campus.
- (G) The Business & Financial Services fee noted above represents the payroll and benefits cost of the 3.5 FTE per 2021/22 Business Plan.
- (H) The College of Professional & Global Education (CPGE) and ISSS lease office space in the Student Union. The leased space is not considered State space under the purview of the Cost Allocation Plan. The FUF shown above is for classrooms used for Special Session classes.
- (I) iGateways has designated classrooms since 2014. They moved out of the IS building in 2019 and acquired additional office space in the Student Union (with CPGE).
- (J) The Facility Use Fee for Spartan Shops is governed by their operating agreement and may be adjusted after year-end reconciliation of sales revenue.
- (K) Other Trust portion of risk premium is applied to Workers" Comp premium for ease of calculation.
- (L) Budgets for maintenance services based on Memorandum of Understandings. 2020/21 was the first year of transition to include these costs in the Cost Allocation Plan.

2021-22 Cost Allocation Plan Fall Update, Summary 1 11/19/2021

BUSINESS & FINANCIAL SERVICES

Cost Allocations Based on General Salary Increase (GSI) Adjustments

Entity		2020/21 Charges	GSI + Ben Adjustm (A)		2021/22 Charges
Associated Students	\$	111,179	\$	- \$	111,179
Athletics		-		-	-
Housing		249,936		-	249,936
Lottery		165,299		-	165,299
Foundations (Research and Tower)		115,037		-	115,037
Spartan Shops		537,184		-	538,067
Student Union		140,560		-	140,560
Total Based o	n GSI \$	1,319,195	\$	- \$	1,320,078

Split of Research and Tower Foundation

		2020/21 Actual Exp.		2021/22
Entity		(B)	Pro-rata share	Charges
Research Foundation		\$ 54,224,821	70.51%	\$ 81,116
Tower Foundation		22,675,940	29.49%	33,921
	Total	\$ 76,900,761	100%	\$ 115,037

Cost Allocation Estimates Based on Anticipated Revenue

Entity	Fund	2021/22 Estimated Revenue	% of Rev. Billed	2021/22 Estimated Charges
PaCE	48000	\$ 43,904,236	N/A	\$ 3,894,130
Parking Total		6,180,500	8.0%	494,440
Parking Fines and Forfeitures	55000	276,500		
Parking Fees	56000	5,904,000		
Other Trusts	various		various	31,874
Student Health Total		15,973,329	5.0%	798,666
Student Health Services Fee	51000	13,070,843		
Student Health Facilities Fee	52000	2,541,146		
Student Health Voluntary Fee	51001	361,340		
Total Based on Anticipated Revenue				\$ 5,219,109

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- (A) The Business and Financial Services fee reflects no General Salary Increase (GSI) and benefits adjustments this fiscal year.
- (B) The Tower and Research Foundation cost allocations for the Business and Financial Services fee is split based on a pro-rata share of the base cost that was established when they were one entity. The pro-rata share is based on prior year expenditures (FIRMS data).
- (C) The Business & Financial Services fee represents an entire year of Spartan Shops, Inc. salary and benefits cost for 3.5 FTEs.
- (D) The University no longer provides human resources support to the Student Union, except for a limited number of work study students for which Student Union offers value in-kind through the placement of students.
- (E) Professional and Continuing Education (PaCE) estimated cost allocation is calculated based on anticipated credit revenue (OU, Special Session, Winter/Reg Extension and Summer) less other University cost allocations, per a campus agreement. See PaCE page for details. Revenue estimates based on 2021/22 Business Plan.
- (F) Parking funds include Fines and Forfeitures, Parking Fees funds. Construction, Maintenance and Repair funds are not included. Revenue estimates based on 2021/22 Business Plan.
- (G) Each Trust Fund agreement details the percentage of the Business and Financial Services fee. Revenue estimated is based on 2020/21 actuals. Other Trusts includes Hammer Theatre which is estimated based on 2021/22 Business Plan.
- (H) Student Health revenue estimates based on 2021/22 Business Plan; estimates do not include transfers in/out.

IT SERVICES

Entity	FTE (A)	Baseline Services (B)		Workstation Refresh (C)		Non-Baseline Services (D) (E)			2021/22 Charges
D. L FTF		Φ.	4.700	Φ.	445			Φ.	E 475
Rate per FTE		\$	4,730	\$	445			\$	5,175
Self-Support Units									
Housing	69.50	\$	328,735	\$	30,928	\$	883,912	\$	1,243,575
PaCE	40.96		193,741		18,227		-		211,968
Parking	22.00		104,060		9,790		-		113,850
Student Health	89.19		421,869		39,690		-		461,559
Subtotal Self-Support Units	221.65	\$	1,048,405	\$	98,634	\$	883,912	\$	2,030,951
Auxiliaries									
Associated Students	38.00	\$	179,740	\$	-	\$	-	\$	179,740
Research Foundation	54.00		255,420		-		-		255,420
Spartan Shops	3.50		16,555		-		263,160		279,715
Student Union	51.00		241,230		-		-		241,230
Tower Foundation	12.00		56,760		-		-		56,760
Subtotal Auxiliaries	158.50	\$	749,705	\$	-	\$	263,160	\$	1,012,865
Other Entities									
Hammer Theatre	7.75	\$	36,658	\$	-	\$	-	\$	36,658
Subtotal Other Entities	7.75	\$	36,658	\$	-	\$	-	\$	36,658

TOTAL 2021/22 COST ALLOCATION	\$	3,080,474
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- (A) FTE based on 2021/22 Business Plans and/or data provided by units.
- (B) Baseline Services fee reflects no General Salary Increase (GSI) and benefits adjustments this fiscal year.
- (C) Any projects and initiatives that expand IT services to new/renovated facilities (e.g. lab refresh) where costs are significantly higher may require the units to assist and support (buy-in contribution) the increased costs or pay in full for specific projects (chargebacks).
- (D) Non-Baseline Services fee covers the television services provided to the residence halls in Housing.
- (E) Spartan Shops includes salary for IT Systems Specialist, Student Assistants, hardware, software, maintenance, and licensing fees.

FD&O MAINTENANCE SERVICES

Entity	2021/22 Charges
Self-Support Units	
Housing	\$ 5,464,948
Parking	735,827
Student Health	406,074
TOTAL 2021/22 COST ALLOCATION	\$ 6,606,849

Footnotes:

(A) MOUs established in 2021/22 for FD&O to provide facility services to self-support units.

FACILITY USE FEES

Per EO 1000: Charges for Usage of State Owned/Supported Facilities

		Space	Rental			Ground	d Lease					
						Grounds				2020/21	Change	2021/22
	Gross	\$1.00 per	Assignable	\$2.00 per	Building	Surround	Total	\$1.00 per		Facility Use	Over Prior	Facility Use
Entity	Sq. Ft.	Sq. Ft. x 12	Sq. Ft.	Sq. Ft. x 12	Pootprints	Bldg	Sq. Ft.	Sq. Ft.	FN	Fee	Year	Fee
Associated Students					3,544	-	3,544	\$ 3,544	(A)	\$ 3,544	\$ -	\$ 3,544
Housing							342,953	342,953	(B)	342,953	-	342,953
College of Professional & Global Educ (CPGE)			3,367	\$ 80,80	3				(C)	80,808	-	80,808
Parking							875,787	(adjusted)	(D)	281,257	112,401	393,658
Research Foundation: Sponsored Activities									(E)	187,200	-	187,200
Research Foundation: iGateways			1,893	45,43	2				(F,C)	45,432	-	45,432
Spartan Shops									(G)	27,300	129,799	157,099
Student Health Center					17,802		17,802	17,802	(H)	17,802	-	17,802
Student Union					270,608	52,009	322,617	322,617	(I)	322,617	-	322,617
Tower Foundation			928	22,27	2				(J)	20,640	1,632	22,272
TOTAL 2021/22 COST ALLOCATION										\$ 1,329,553	\$ 243,832	\$ 1,573,385

Footnotes:

- (A) Associated Students will not pay rent for the University House until 2032, per a lease agreement with the University. Note that the agreement states that the University will pay the property insurance. The house was moved to a new location in January 2019.
- (B) The Facilities Use Fee was adjusted after completion of the SRAC building in April 2019.
- (C) The College of Professional & Global Education (CPGE) and ISSS lease office space in the Student Union. The leased space is not considered State space under the purview of the Cost Allocation Plan. The FUF shown above is for classrooms used for Special Session classes.

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- (D) Includes the new Parking Garage. The Parking's ground lease is adjusted by the space occupied by Student Services Center, University Personnel, UPD, and repurposed parking lots/spaces.
- (E) Research space is negotiated between the Research Foundation and the University.
- (F) iGateways has classrooms for their dedicated use on campus.
- (G) The Facility Use Fee for Spartan Shops is governed by their operating agreement and may be adjusted after year-end reconciliation of sales revenue.
- (H) The Student Health & Counseling Center began paying ground lease in 2015/16.
- (I) The Facility Use Fee was adjusted after the completion of the Spartan Recreation and Aquatics Center (SRAC) in 2019/20.
- (J) The Tower Foundation utilizes various offices and cubicles on the third floor of Clark Hall.

UNIVERSITY POLICE DEPARTMENT SECURITY FEE

	Fac	culty / Staff FTE (A)	9	Student FTE (A)	Si	taff / Faculty / Student Residents (B)	2021/22 Charges
Rate per FTE	\$	274.54	\$	274.54	\$	164.46	
Associated Students		38.00					\$ 10,433
Housing		69.50				3,620.00	614,428
PaCE		40.96		165.00			56,544
Spartan Shops		3.50					961
Student Health		89.19					24,486
Student Union		51.00					14,002
Tower Foundation		12.00					3,294
Hammer Theatre		7.75					2,128
Parking (C)							1,169,456
TOTAL 2020/21 COST ALLOCATION							\$ 1,895,732

- (A) Security Cost per Faculty, Staff, and Student FTE. The Rate per FTE is determined based on an allocation of the University Police Department's CSU Operating Fund budget per Faculty, Staff, and Student FTE.
- (B) Security Cost per Faculty, Staff, and Student Residents. The Rate per FTE is determined based on an allocation of the University Police Department's CSU Operating Fund budget per Faculty, Staff, and Student
- (C) Per a comprehensive agreement between the program and University.

WORKERS' COMP, IDL / NDI / UI, RISK, VEHICLE LIABILITY INSURANCE PREMIUMS

2021/22 CSURMA Premiums							
Workers' Compensation Program	\$	2,068,639					
IDL / NDI / UI Program		1,161,714					
Risk Liability Program (A)		1,713,585					
Student Professional Liability (A)		34,287					
Student Academic Field Exp. for Credit Liability (A)		19,414					
Vehicle Insurance		55,654					
Property Insurance Program		1,784,435					
AIME Program (B)		429,981					
TOTAL UNIVERSITY	\$	7,267,709					

Cost Allocations Based on 2020/21 Personnel Expenses

				Cost for C		verage
Entity	Pers	2020/21 onnel Expenses (C)	% of Total Personnel Expenses	Workers' Comp		IDL / NDI / UI
Campus Annual Premium				\$ 2,068,639	\$	1,161,714
Housing	\$	9,236,610	2.51%	\$ 50,983	3 \$	29,109
PaCE		26,912,619	7.30%	148,54	7	84,816
Lottery		90,632	0.02%	500)	286
Parking		2,244,862	0.61%	12,39	1	7,075
Other Trust				34,000)	
Student Health		8,840,035	2.40%	48,79	1	27,860
CSU Operating Fund		321,294,576	87.16%	1,773,424	1	1,012,569
TOTAL UNIVERSITY	\$	368,619,334	100.00%	\$ 2,068,639	\$	1,161,714

Cost Allocations Based on 2020/21 Total Expenditures

		2020/21 tal Expenditures	% of Total		2021/22 Risk Liability		
Entity		(E)	Expenditures		Charges		
Campus Annual Premium				\$	1,767,286		
Housing	\$	6,274,880	1.63%	\$	27,847		
PaCE		36,966,254	9.57%		164,050		
Lottery		2,142,142	0.55%		9,506		
Parking		614,110	0.16%		2,725		
Other Trust			N/A				
Student Health		10,992,049	2.85%		48,781		
CSU Operating Fund		329,141,317	85.24%		1,514,376		
TOTAL UNIVERSITY	\$	386,130,752	100.00%	\$	1,767,285		

Cost Allocations Based on Vehicle Inventory

Entity	FD&O Inventory (F)	Ve	2021/22 hicle Insurance Charges (G)
Rate per Vehicle		\$	201.64
Housing	16	\$	3,226
Parking	22		4,436
CSU Operating Fund	238		47,992
TOTAL UNIVERSITY	276	\$	55,654

- (A) SPL and SAFECLIP are categorized as CSU Operating expenses and the costs are reduced from the Liability Premium allocated to the campus. SPLIP and SAFECLIP totals provided by Alliant.
- (B) The AIME Premium is paid by the University.
- (C) Personnel expenditures include all salary, wages, and benefits, including work study.
- (D) Other Trust portion is applied as a 1% charge to actual expenditures during the fiscal year. For ease of calculation, entire cost allocation to Other Trust will be applied to the Workers' Compensation Premium. The 2021/22 estimate is based on 2020/21 actuals.
- (E) Expenditures include all expenses except risk premiums and transfers out.
- (F) Detailed listing of vehicles for cost allocations provided by Auto Shop on 11/7/2021.
- (G) Cost per vehicle information is calculated by dividing the total vehicle insurance cost by number of vehicles.

PROPERTY / BUILDING INSURANCE PREMIUMS

Site #	Building Description	Occupied As	2020/21 Values	2020/21 Premium	Change in Property Premium Over Prior Year	2021/22 Total Values (A)	2021/22 al Premium (A)
Stude	nt Union						
1	Auto Bank Teller Building		\$ 258,054	\$ 175	24.57% \$	•	\$ 218
3	Student Union	College - General	102,968,474	69,920	24.27%	106,026,105	86,892
	Event Center	College - General	49,414,180	33,554	24.43%	50,946,020	41,752
115	Spartan Recreation & Aquatic Center	Student Recreational Facilities	126,992,805	86,233	24.43%	130,929,582	107,302
		Student Union Total		\$ 189,882	24.37%		\$ 236,164
Parki	ng						
	North Parking Facility (10th Street)	. 3	\$ 44,322,682	\$ 30,097	24.43% \$	45,696,685	\$ 37,450
54	South Parking Facility (7th Street)	Parking Structure	44,252,090	30,049	24.43%	45,623,905	37,390
55	West Parking Facility (4th Street)	Parking Structure	25,558,943	17,356	24.43%	26,351,270	21,596
133	University Police Department Building	Police Station / Offices	6,100,448	4,142	24.46%	6,289,562	5,155
187	Multi-Level Parking & Sports Field Facility	Parking Structure	0	0	0.00%	39,211,599	32,135
		Parking Services Total		\$ 81,644	63.79%		\$ 133,726
Hous	ing						
89	Washburn Hall	Dorm	\$ 8,639,270	\$ 5,866	24.04% \$	8,877,900	\$ 7,276
90	Joe West Hall	Dorm	36,563,353	24,828	24.12%	-100.00%	30,817
	Dining Commons	Cafeteria	7,678,157	5,214	24.43%	7,916,180	6,488
151	Campus Village - Building A (Faculty/Staff)	Apartment - High Rise	38,844,884	26,377	23.66%	39,799,826	32,617
152	Campus Village - Building B (Upeer Classmen)	Apartment - High Rise	210,766,155	143,118	24.24%	216,958,906	177,806
153	Campus Village - Building C (Freshmen)	Apartment - High Rise	43,368,009	29,449	23.83%	44,495,417	36,466
156	Campus Village 2	Apartment - High Rise	137,672,408	93,485	24.43%	141,940,253	116,325
		University Housing Total		\$ 328,337	24.20%		\$ 407,795
Stude	nt Health						
116	Student Wellness Center	Medical/Doctor's Offices, Meeting Rooms	\$ 39,881,293	\$ 27,081	24.43% \$	41,117,613	\$ 33,697
		Student Health Total		\$ 27,081	24.43%		\$ 33,697
City o	f San Jose (MLK)						
142	DR Martin Luther King JR. Library	Library - High End	\$ 184,405,904	\$ 125,219	24.43% \$	190,122,487	\$ 155,812
		CSU Op Fund Portion (59%)	108,799,483	73,879	24.43%	112,172,267	91,929
		City of San Jose Total (41%)	\$ 75,606,421	\$ 51,340	24.43% \$	77,950,220	\$ 63,883
TOTA	NON-CSU OPERATING FUND			\$ 678,284	29.04%		\$ 875,265
TOTA	_ CSU OPERATING FUND			\$ 731,286	24.32%		\$ 909,170
TOTA	UNIVERSITY			\$ 1,409,570	26.59%		\$ 1,784,435

⁽A) The 2021/22 property values and premiums information provided by Alliant.

⁽B) The premium cost share to the City of San Jose for expenses associated with the MLK Library will be processed separately.

⁽C) Parking Services includes the property premium for the new Multi-Level Parking facility at South Campus.

DETAIL OF COST ALLOCATION CHARGES FOR PROFESSIONAL & CONTINUING EDUCATION (PaCE) Estimate Based on Anticipated Revenue from CPGE 2021/22 Business Plan

	2021/22 Estimated Revenue	Percentage Distribution	2021/22 stimated Campus ortion of Revenue
Academic Yr Credit Revenue to SJSU (A)	\$ 33,686,812	11%	\$ 3,705,549
Summer 2021 Credit Revenue	10,217,424	11%	1,123,917
Total Anticipated Credit Revenue	43,904,236		\$ 4,829,466
Open University Reimbursement (B)			\$ 269,411
Other Cost Allocations	Facility Use Fee		\$ - (
	IT Services		211,968
	UPD Security		56,544
	Worker's Comp.		148,547
	IDL/NDI/UI		84,816
	Liability		164,050
Subtotal			\$ 665,925
Balance to Business and Financial Service		\$ 3,894,130	
% of Division Trust Fund Balance to Total		8.87%	

- (A) Professional & Continuing Education (PaCE) 11% distribution is based on credit revenue which includes Open University, Special Session, Winter/Reg Extension, and Summer. Estimated revenue is based on business plan.
- (B) Open University reimbursed is based on CSU 1994/95 SJSU estimated Open University/Concurrent Enrollment revenue of \$1,926,751 * 13.98%. In 2006/07, the University implemented the CERF (now PaCE) Funding Model program. \$269,411 was included as part of the costs to the Division of Administration and Finance.
- (C) Facility Use Fees are billed to the College of Professional & Global Education (CPGE) directly; see the Facility Use Fees page for details.
- (D) The estimates above are based on 2021/22 projected revenues